

Business Meeting #2 – 10/23/25

Where we are – Where we're going

One District. One Goal. Every Child.



## Agenda

- I. Call to Order
- II. Roll Call; Establish Quorum
- **III.** Action Items (add items as needed)
  - a. Approval of Agenda
  - b. Approval of Previous Minutes
  - c. Additional Action Item 1 (if needed):
- IV. Discussion Items (add items as needed)
  - a. Graduation Rate (For High School GO Teams if not previously discussed)
  - b. 2025-2030 Strategic Plan Development
  - c. Additional Discussion Item (if needed):
- V. Information Items (add items as needed)
  - a. Principal's Report
  - b. APS Forward 2040 Comprehensive Long-Range Facilities Plan Update
  - c. Additional Information Item (if needed):
- **VI. Announcements** (add items as needed)
- VII. Adjournment

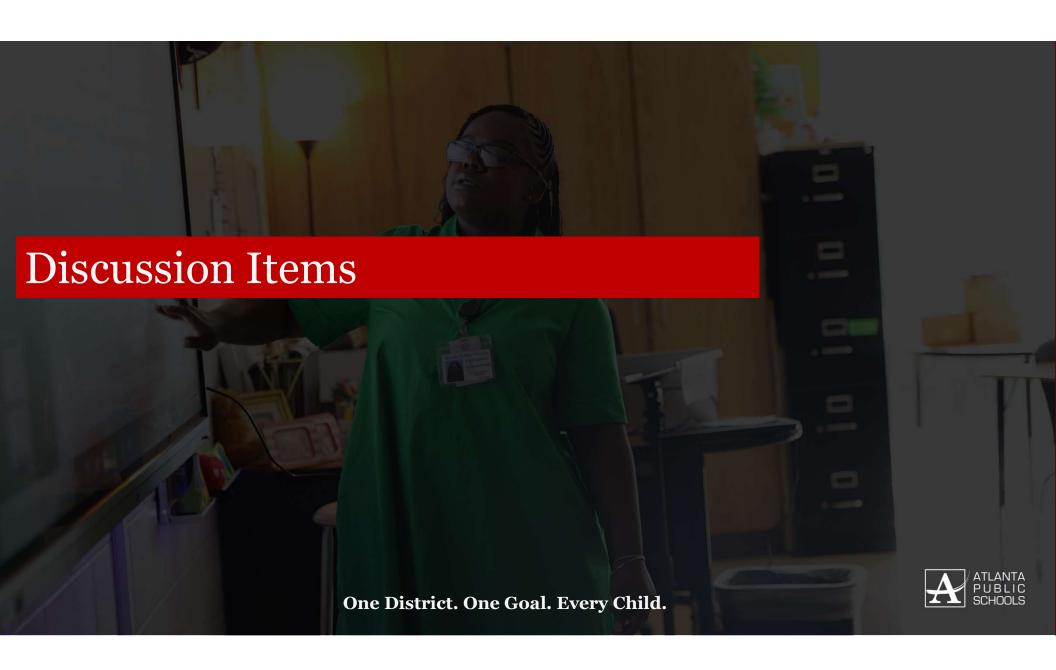




## **Action Items**

- 1. Approval of Agenda
- 2. Approval of Previous Minutes
- 3. Additional Action Item (if needed)





## 2025-2030 School Strategic Plan Development





# We are *Atlanta's* Public School System

To educate and empower Atlanta's students to shape the future

### A COMMUNITY OF BELIEVERS GETTING BACK TO BASICS

#### **Our Strength is Our Team**

Atlanta's students will have effective and engaged teachers, leaders, and staff.

- Increase concentration of highly-effective teachers and leaders
- > Prioritize engagement and retention for staff
- Grow and promote strong teachers, leaders, and staff

#### **Our Responsibility Is Shared**

Atlanta's students will have supportive families, communities, and partners.

- Build meaningful partnerships
- > Expand Atlanta Partners for Education (APFE) impact
- Increase access and engagement for families and communities

#### **Our System Is Efficient & Effective**

Atlanta's students will have the schools and resources they need to succeed.

- Maximize facility usage for the student and community good
- ➤ Leverage data to drive strategic financial investments
- > Implement sustainability initiatives

## We Are Strengthening Our Instructional Core Atlanta's students will have high-quality instruction, materials, and targeted support.

- Implement high-quality, relevant, and engaging instructional materials and professional learning in all core content areas
- Target resources towards subgroups (eg. exceptional education, English learners, economically-disadvantaged)
- > Accelerate early learning

#### We Are Caring For Every Child

Atlanta's students will have trusted, supportive adults meeting their unique needs.

- Expand strategies that reduce chronic absenteeism and disproportionate discipline
- > Implement systematic culture and climate strategies
- ➤ Increase student access to trusted and reliable adults (eg. mentors, coaches, counselors)

#### We Are Sparking Student Curiosity

Atlanta's students will have access to explore and expand their passions and interests.

- > Promote robust arts, athletics, world language, and enrichment offerings
- Expand access to high-interest and workforce-ready offerings (e.g. career programs and pathways, advanced coursework)
- Explore specialized and innovative school models (eg. School of the Arts)



## **Goals and Key Performance Indicators**



By 2030, we will increase the percentage of 3rd grade students scoring proficient or above in ELA (GA Milestones) by 20 percentage points.



By 2030, we will increase the percentage of 8th grade students scoring proficient or above in Math (GA Milestones) by 20 percentage points.



By 2030, we will increase the percentage of students meeting at least one CCRPI College and Career Readiness Indicator by **20 percentage points.** 

#### Focus Area:

#### We Are Caring For Every Child

Actual (2025)

Light pink: 2024

Target (2030)

68.8%	Absenteeism	80%
00.0%	% of students who are not chronically absent*	00%
60%	Sense of Belonging	750/
<b>6</b> 0 70	% students who feel a sense of belonging*	75%
	Discipline: All Students	
89.6%	% of all students without suspensions (OSS) *	95%
	Discipline: Students with Disabilities	
	% of Students with Disabilities students without suspensions	
83.5%	(OSS)*	95%
	Discipline: Black Students	
86.4%	% of Black students without suspensions (OSS)*	95%
	Student-Staff Relationships	
	% of students feeling comfortable going to most or all of the	
<b>56%</b>	adults in the school for help*	75%
	Student Success Plans	
0%	% of students with individual success plans	90%
	School Climate	
19%	% of schools with 4 or 5 star climate rating*	50%

<sup>\*</sup> Includes Charter and Partner Schools







**Actions** 

What is our purpose? What do we do?

What is our picture of the future?

What results do we want to satisfy our stakeholder needs?

What are the main focus areas ("Pillars of Excellence") of our WOrk?

What continuous improvement activities are needed to get results?

How will we evaluate performance to know if we are achieving the results we want?

What high-leverage strategies will lead to the desired results?

Who will do what by when?

We are educating and empowering Atlanta's students to shape the future.

- 1. Literacy
- 2. Numeracy
- 3. College & Career Readiness

We are Caring for Every Child (example)

Expand strategies that reduce chronic absenteeism (example)

% of students who are not chronically absent (example)

Implement Multi-Tiered Systems of Support (MTSS) (example)

Monthly, provide consistent communication with all families on the importance of attendance and supports available *(example)* 



**Management** 

## GO Team Focus (Governance)



Mission |

**Vision** 

**Strategic Goals** 

**Focus Areas** 

**Objectives** 

What is our purpose? What do we do?

What is our picture of the future?

What results do we want to satisfy our stakeholder needs?

What are the <u>main focus</u> areas ("Pillars of Excellence") of our WOrk?

What continuous improvement activities are needed to get results?



## **School Strategic Planning Overview**

### **Purpose**

To cascade the district strategic plan to the school level, while grounding our focus in the school's Continuous Improvement Plan. This will create alignment, reduce confusion, and simplify our efforts.

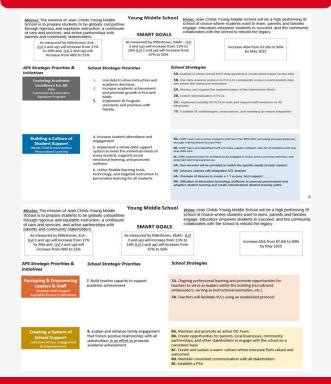
## **Timeline**

Our school's 2030 Strategic Goals and Objectives should be **updated**, **approved and ranked by January 2026**. Schools will focus on the strategies as part of FY27 Budget and Continuous Improvement Plan processes.



## Three Key Resources to Review

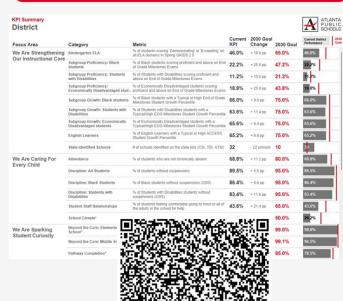




## 2025-2026 Continuous Improvement Plan Goals

- 1. By Spring 2026, the percentage of 6th-8th grade students achieving proficient or above on the GMAS in ELA will increase by at least 5%, from 16% to 21%.
- 2. By Spring 2026, the percentage of 6th-8th grade students achieving proficient or above on the GMAS in math will increase by at least 5%, from 11% to 16%.
- 3. By Spring 2026, average daily attendance (ADA) will increase by 5% from 86.9% to 91.9%.





Use the QR code to access all school data sheets



## **School Strategic Planning Process**

- 1 Review Data
- 2 Align Mission/Vision/Purpose
- Confirm 2030 Goals
  - Create CIP Goals to 2030
  - Identify Additional Goals
- **△** Identify 2025-2030 Strategic Objectives
  - Reflect on 2020-2025 Strategic Plan
  - Review and Discuss Additional Objectives Going Forward
- 5 Approve Your Strategic Plan & Rank Your Strategic Objectives for FY27

#### Sample GO Team Business Meeting Cadence

#### **Business Meeting 1:**

Review Data (MAP, GMAS, Graduation Rate, CCRPI, etc.)

#### **Business Meeting 2:**

- Review Data (School KPIs)
- Align Mission/Vision/ Purpose
- Confirm 2030 Goals

#### **Business Meeting 3:**

Identify 2025-2030 Strategic Objectives

#### **Business Meeting 4 (Budget Allocation):**

Confirm & Prioritize Your Strategic Plan



## **Today's Focus:**

## School Strategic Planning Process: Steps 1, 2, and 3

- 1 Review Data
- 2 Align Mission/Vision/Purpose
- Confirm 2030 Goals
  - Create CIP Goals to 2030
  - Identify Additional Goals
  - Identify 2025-2030 Strategic Objectives
    - Reflect on 2020-2025 Strategic Plan
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#### **Business Meeting 1:**

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- Review Data (School KPIs)
- Align Mission/Vision/ Purpose
- Confirm 2030 Goals

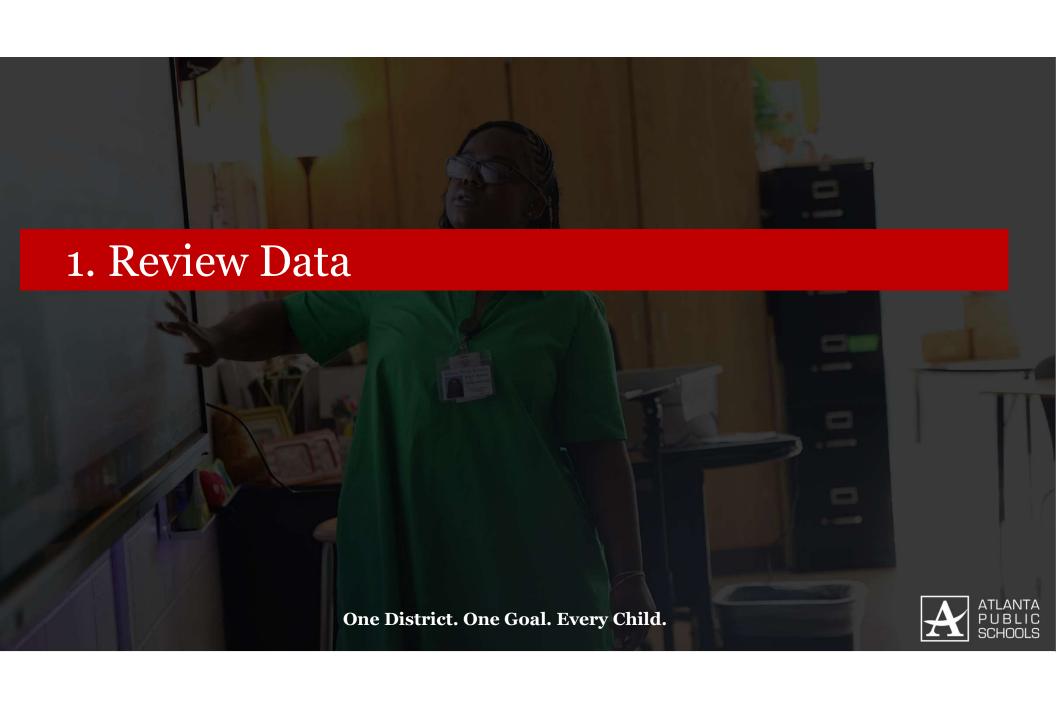
#### **Business Meeting 3:**

Identify 2025-2030 Strategic Objectives

#### **Business Meeting 4 (Budget Allocation):**

 Approve Your Strategic Plan & Rank Your Strategic Objectives for FY27





#### **Guiding Questions** for the GO Team to **Discuss:**

- What do you notice?
- · What are your wonderings?
- Are you on track?
- Are there specific sub-group performance gaps?
- · Outside of the "Instructional Core," what could be a focus area?

#### **KPI Summary** Jean Childs Y

Young Middle School	ATLANTA PUBLIC SCHOOLS

Focus Area	Category	Metric	Current KPI	2030 Goal Change	2030 Goal	Current District Performance	2030 Goal
District Goal	Math	% of 8th grade students scoring proficient or above in Math	14.7%	+ 20.3 pp	35.0%	14.7%	
We Are Strengthening Our Instructional Core	Subgroup Proficiency: Black students	% of Black students scoring proficient and above on End of Grade Milestones Exams	11.6%	+ 26.0 pp	37.6%	11.6%	
	Subgroup Proficiency: Students with Disabilities	% of Students with Disabilities scoring proficient and above on End of Grade Milestones Exams	6.6%	+ 10.0 pp	16.6%	6.6%	
	Subgroup Proficiency: Economically Disadvantaged stud	% of Economically Disadvantaged students scoring proficient and above on End of Grade Milestones Exams	13.2%	+ 26.0 pp	39.2%	13.2%	
	Subgroup Growth: Black students	% of Black students with a Typical or High End of Grade Milestones Student Growth Percentile	56.7%	+ 10.7 pp	67.4%	56.7%	
	Subgroup Growth: Students with Disabilities	% of Students with Disabilities students with a Typical/High EOG Milestones Student Growth Percentile	61.4%	+ 10.7 pp	72.1%	61.4%	
	Subgroup Growth: Economically Disadvantaged students	% of Economically Disadvantaged students with a Typical/High EOG Milestones Student Growth Percentile	58.6%	+ 10.7 pp	69.3%	58.6%	ľ
	English Learners	% of English Learners with a Typical or High ACCESS Student Growth Percentile	69.2%	+ 10.7 pp	79.9%	69.2%	
We Are Caring For Every Child	Attendance	% of students who are not chronically absent	47.1%	+ 15.0 pp	62.1%	47.1%	
	Discipline: All Students	% of students without suspensions	69.2%	+ 22.8 pp	92.0%	69.2%	
	Discipline: Black Students	% of Black students without suspensions (OSS)	67.6%	+ 24.4 pp	92.0%	67.6%	
	Discipline: Students with Disabilities	% of Students with Disabilities students without suspensions (OSS)	62.3%	+ 29.7 pp	92.0%	62.3%	
	Student-Staff Relationships	% of students feeling comfortable going to most or all of the adults in the school for help	40.4%	+ 21.1 pp	61.4%	40.4%	
	School Climate*	School climate star rating out of 5	1 🛨	+3★	4 *	1 *	
We Are Sparking Stu	Beyond the Core: Middle School*	% of 6-8 students meeting the CCRPI Beyond the Core Component requirement	92.2%	+ 3.0 pp	95.1%	92.2%	
Our Strength is Our Team	Staff Engagement	% of engaged staff	42.5%	+ 14.9 pp	57.4%	42.5%	
	Teacher Experience	% of teachers with 3 or more years of experience	86.0%	+ 4.0 pp	90.0%	86.0%	
	Teacher Compensation	Average teacher salary	\$88,385	+ \$11,615	\$100,000	\$88,385	
Our Responsibility Is Shared	Family Engagement: Support Student Success	% of favorable responses to "Supporting Student Success" (Family Engagement Survey)	79.2%	+ 7.0 pp	86.2%	79.2%	
	Family Engagement: Parent Portal	% of Infinite Campus Parent Portal accounts	58.9%	+ 18.0 pp	76.8%	58.9%	T
Our System Is Efficient & Effective	Safety Perception: Grades 6-12	% of students choosing very safe or extremely safe to location questions (MS/HS)	50.5%	+ 13.0 pp	63.5%	50.5%	1
	Enrollment	School meeting K-12 Enrollment Minimums	657	+ 243 students	900	657	

<sup>\*</sup> Where data from the most recent school year has not been released, data from the prior year is used. School > Mays > Young

Updated 9/26/2025





## We are *Atlanta's* Public School System

To educate and empower Atlanta's students to shape the future

#### Note:

- Your GO Team will decide
  if they would like to update
  the school mission, vision,
  or purpose statements.
  Use this slide and a
  combination of the next 2
  slides to display your
  school's current mission
  and vision, and lead your
  team in the discussion.
- Potential Activity: Share the current school mission/vision. Ask GO Team members to hold up fingers to indicate their level of satisfaction with the current mission and vision (5=Love it, 0=Strongly Dislike). Proceed with the discussion based on the team's feedback.



<u>Mission:</u> The mission of Jean Childs Young Middle School is to prepare students to be globally competitive through rigorous and equitable instruction, a continuum of care and services, and active partnerships with parents and community stakeholders.

#### Young Middle School

<u>Vision:</u> Jean Childs Young Middle School will be a high performing IB school of choice where students want to learn, parents and families engage, educators empower students to succeed, and the community collaborates with the school to rebuild the legacy.

#### SMART GOALS

As measured by Milestones, ELA -(Lyl 3 and up) will increase from 17% to 20% and (Lyl 2 and up) will increase from 48% to 51% As measured by Milestones, Math - (Lyl 3 and up) will increase from 13% to 16% (Lyl 2 and up) will increase from 47% to 50%

Increase ADA from 87.8% to 90% by May 2025

#### APS Strategic Priorities & Initiatives

Fostering Academic Excellence for All Data Curriculum & Instruction Signature Program

#### **School Strategic Priorities**

- Use data to drive instruction and academic decisions.
- Increase academic achievement and promote growth in ELA and Math.
- Implement IB Program standards and practices with fidelity.

#### School Strategies

- 1A Analysis of whole school MAP data quarterly & create plans based on the data.
- 1B. Use data analysis protocol in PLCs to consistently review current student data and inform the classroom instruction
- 2A. Monitor and support the implementation of the Intervention Block
- 2B. Lesson internalization in PLCs
- 3A. Implement monthly IB PLCs to train and support staff members on IB integration
- 3B. Facilitate IB walkthroughs, observations, and modeling to ensure integration

Building a Culture of Student Support Whole Child & Intervention Personalized Learning

- 4. Increase student attendance and engagement
- Implement a whole child support system to meet the individual needs of every student, supports social emotional learning, and promotes wellness
- 6. Utilize flexible learning tools, technology, and targeted instruction to personalize learning for all students
- 4A. CARE Team will monitor students with less than 80% ADA, excluding excused absences, through Individualized Success Plan
- **4B.** CARE Team and identified staff will make weekly outreach calls for all students with less than 80% ADA
- **4C.** Offer opportunities for students to be engaged in clubs, extra-curricular activities, and extended learning experiences.
- 5A. Den services will be provided to match the specific needs of each student
- 5B. Advisory classes with integrated SEL lessons
- 6A. Provision of devices to create a 1:1 access, tech support, ........
- 6B. Utilization of interactive technology platforms to promote personalized and adaptive student learning and create individualized student learning paths



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#### APS Strategic Priorities & Initiatives

## School Strategic Priorities

#### School Strategies

Equipping & Empowering Leaders & Staff

Strategic Staff Support Equitable Resource Allocation Build teacher capacity to support academic achievement 7A. Ongoing professional learning and promote opportunities for teachers to serve as leaders within the building (recruitment ambassadors, serving as instructional exemplars, etc.)

7B. Teachers will facilitate PLCs using an established protocol

#### Creating a System of School Support

Collective Action, Engagement & Empowerment

 Sustain and enhance family engagement that fosters positive relationships with all stakeholders in an effort to promote academic achievement

- 8A. Maintain and promote an active GO Team
- 8B. Create opportunities for parents, local businesses, community partnerships, and other stakeholders to engage with the school on a consistent basis
- 8C. Create and sustain a warm culture where everyone feels valued and welcomed
- 8D. Maintain consistent communication with all stakeholders
- 8E. Establish a PTA



## **Mission and Vision Alignment:**

WHO WE ARE...

We are *Atlanta's* Public School System

WHY WE EXIST...

To educate and empower Atlanta's students to shape the future

**Guiding Question:** Does our current school mission and vision align with these statements?

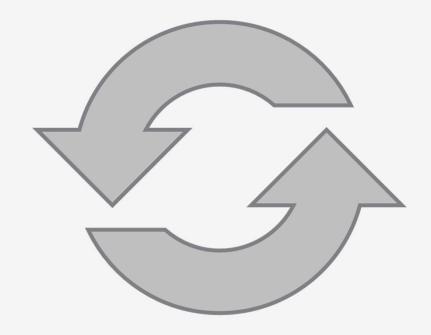
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## **Proposed Updates to School Mission and Vision:**

Enter proposed changes to the school mission and vision here based on the GO Team's discussion.







#### **Continuous Improvement Goals**

By Spring 2026, the percentage of 6th-8th grade students achieving proficient or above on the GMAS in ELA will increase by at least 5%, from 16% to 21%, through the implementation of targeted literacy interventions, data-driven instruction, and ongoing professional development.

By Spring 2026, the percentage of 6th-8th grade students achieving proficient or above on the GMAS in math will increase by at least 5%, from 11% to 16%, through the implementation of targeted numeracy interventions, data-driven instruction, and ongoing professional development.

By Spring 2026, average daily attendance (ADA) will increase by 5% from 86.9% to 91.9%

#### 2030 Strategic Plan Goals

By 2030, the percentage of 8th grade students achieving proficient or above on the GMAS in math will increase by at least 20.3%, from 14.7% to 35.0%, through the implementation of targeted numeracy interventions, data-driven instruction, and ongoing professional development.

By 2030, the percentage of 8th grade students achieving proficient or above on the GMAS in ELA will increase by at least 20%, from 17% to 37%, through the implementation of targeted literacy interventions, data-driven instruction, and ongoing professional development.

By 2030, the percent of students not chronically absent will increase by 15.0% from 47.1% to 62.1%

By 2030, the percent of students without suspensions will increase 22.8% from 69.2% to 92.0%



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Strategic Staff Support Equitable Resource Allocation

#### **School Strategic Priorities**

Build teacher capacity to support academic achievement

#### **School Strategies**

7A. Ongoing professional learning and promote opportunities for teachers to serve as leaders within the building (recruitment ambassadors, serving as instructional exemplars, etc.)

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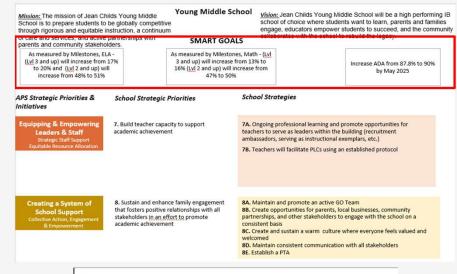
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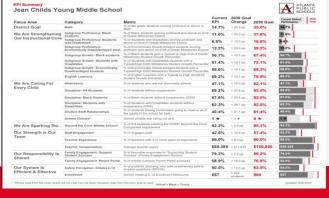


Guiding Question: After reviewing our current Strategic Plan and school KPIs, are there any additional goals we would like to include with our 2030 CIP Goals for the 2025-2030 Strategic

Plan? (No more than 1-2 additional goals)

1. Enter any proposed additional goals for the strategic plan that the team identifies here.







Strategic planning will help you fully uncover your available options, set priorities for them, and define the methods to achieve them.

Robert J. Mckain

## Questions?









### **SCHOOL UPDATES**

- Enrollment Projection for 2025-26 = 651
- Current Enrollment (as of 10/22/25) = 612 (616 @ last mtg)
  - 6<sup>th</sup> = 202 (201 @ last mtg)
  - 7<sup>th</sup> = 208 (208 @ last mtg)
  - 8<sup>th</sup> = 202 (207 @ last mtg)
- Enrollment in May, 2025 = 624
- Average Daily Attendance = <u>91.6%</u> (92.3% @ last mtg; APS = 93.1%)
  - $\gt$  6<sup>th</sup> = 92.0% (92.7% @ last mtg)
  - $ightharpoonup 7^{th} = 91.4\% (91.8\% @ last mtg)$
  - > 8<sup>th</sup> = 91.5% (92.3% @ last mtg)
- Suspension Rate = .43 (.43 @ last mtg; down from 1.69 in 2024-25)
  - $> 6^{th} = .41$
  - $> 7^{th} = .36$
  - > 8<sup>th</sup> = .51





## APS Forward 2040: Reshaping the Future of Education

## **Taskforce Meetings**

May 8, 2025 - <u>Presentation</u> August 5, 2025- <u>Presentation</u>

### **Upcoming Public Meetings**

- October 20
- November 10

Virtual – at Noon

**In-person** at 6PM at CLL (130 Trinity Ave)



## Comprehensive Long-Range Facilities Plan

atlantapublicschools.us/APS2040



### **Cluster UPDATES**





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## Questions?





## Thank you



